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Office Memorandum • UNITED STATES GOVERNMENT

TO : Chief, Headquarters Training

DATE: 13 March 1959

FROM : Chief Instructor, War Planning

SUBJECT: PACOM Letter re Project USEFUL (19 December 1958)

1. No action is contemplated on this letter. There is certainly food for thought in much of it, but until I can get with the JCS representative and see all the comments received and then discuss with him the JCS reactions on all the letters, any detailed planning is considered inappropriate.

2. Most of the comments in subject letter refer to the internal workings of the military and we should just assist where appropriate in making possible those changes desired by the JCS.

3. Specifically, I'll comment on those paragraphs that have valid suggestions.

a. Re 1.a. - Agree.

b. Re 1.b. - I doubt that we can go into much more detail than we have in the past. Two speakers covered this in some detail and certainly others touch on command relationships during their talks.

c. Re l.c. - This is the comment of [REDACTED] USN, who was once assigned to Commo. The two hours given to Commo was at Commo's request. I'm not sure they have much more to tell the military even though "base stations" were allotted more time.

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d. Re 1.d. -This appears to be based on fact. We cannot say much about our peacetime capabilities and our wartime capabilities will be limited. We should continue to express facts although they might seem unpleasant to hear.

e. Re l.e. - A military matter.

f. Re 1.f. - A military matter, unless we desire to increase our quota to DOD which is about impossible.

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4. The next group of comments appear internal to the military but my thought might help.

a. Re 2.a. - We might attempt to influence the letter sent out by the JCS to get the points across that are made in this comment.

b. Re 2.b. - This is our problem, if we wanted to schedule it in May or June. History shows that it has been given in December, October and November. We might not get our desired speakers in the late spring or early summer.

c. Re 2.c. - Until quite recently the military and CIA wartime planning concerned itself mainly with UW and PW and intelligence was shoved under the carpet and forgotten. However, we are now beginning to receive intelligence requirements and this subject should be treated equally with UW and PW.

d. Re 2.d. - This comment sounds as though the 1958 USEFUL invitation was the first received by the Pacific Command, where in reality it was the third or fourth. They can certainly anticipate receiving a yearly quota and take the necessary steps to screen likely officers.

e. Re 2.e. - This leaves me a little cold. I don't think the "CIA VIP's" should be forced to assist in selling USEFUL. Although I'm not sure just who they are talking about. [REDACTED] is familiar with the project since it was he who originated the idea in 1954.

f. Re 2.f. - See f. above. I doubt that the quota to overseas commands will be increased. The funding of the additional travel expenses would then become another item with which the o/s commanders would be forced to contend.

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